



Corporate presentation

2019













Innovative solutions

Our Commitment











- Pioneer company in the industry since 1942
- The structure with largest network in Spain and Portugal
- Multi-expert mindset
- International operational capacity provides a worldwide service to 230 countries through the GeoPost network

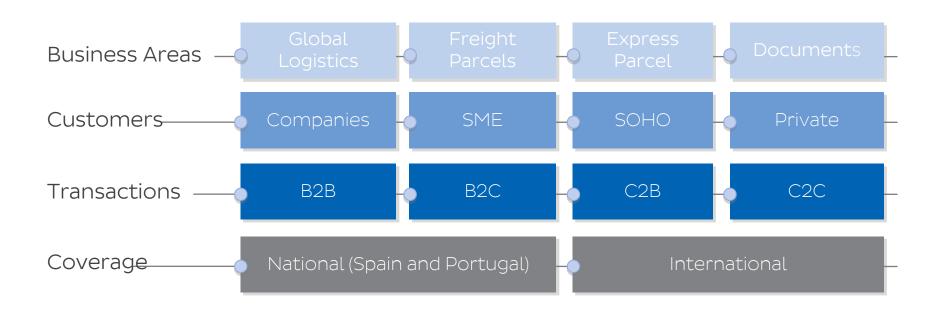


- Pro-activity in delivery solutions
- Adaptation to every customer's need
- Proximity and cooperation
- Quality, reliability and customer's full satisfaction
- We have the highest satisfaction ratio in the market: more than 90%





Multi-expert Mindset





SEUR

The best team

Sales School



Leaders School



 More than 1.125 professionals trained in Spain and Portugal

- + 120 students
- Total training hours: 14.000





SEUR

Our team





Revenue 2018 (millions)

690 M €

229 M€

International

198 M€

Parcels delivered 2018

+ 115

millions

Pickup network

+ de 1,400

2,5%

Growth in volumes

Professionals

8,100

Fleet of vehicles

4,600

1,2 million customers trust us



Most of the achieved milestones and results in 2018 are key for developing our future goals





INTERNATIONAL BUSINESS 29% OF GLOBAL REVENUE



B2B SUSTAINED GROWTH ENGINE



10% GROWTH IN COLD SERVICE



GEOPOST STRENGTHEN ITS PRESENCE 94% SHAREHOLDERS



70% GROWTH IN CLICK&COLLECT SERVICES



GROWTH KEY ACCOUNTS



+ TRAINING HOURS



EMPLOYABILITY AND CHARITY PROJECTS





DPDgroup



Parcels per day

5.2 millions

Revenue 2018 (billions)

€7.3

Parcels delivered in 2018 (thousands of millions)

1.3 MM

Professionals

75,000

Fleet (vehicles)

59,000



The Group continues to grow



Principals acquisitions in 2018









Brazil

Great start & fantastic work achieved this year

South East Asia

GeoPost to become a shareholder in Ninja Van

France

Chronopost to acquire Delifresh and Freshlog

Europe

Big investments in hubs launched



Trends 2019



#1

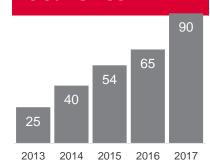
Strong B2C growth



B2C captures the whole growth of the CEP market in Europe

#2

Faster deliveri<u>es</u>



AMZ Prime customers growth in million (USA)

#3

Last mile as a service



In the B2C market, the recipients expectations are about everything making their life easier

#4

Urban logistic as a milestone



One emerging concept: urban space to be given back to inhabitants and visitors



Trends 2019



#5



The main focus of Big data is detailed customers knowledge

#6

Robot inside



Chinese manufacturing companies and Parcel operators are moving very quickly towards robotization

#7

E-merchants concentration

Alibaba Group 阿里巴巴集团

AMZ and ALIBABA are competing to dominate e-commerce market worldwide #8

Strong e-food development

Two main characteristics of the food business:

- provide a better "repeat"
- better customer knowledge



DPDgroup



- Nº1 in Spain, UK, Poland, Estonia y Lithuania
- Nº1 in B2C, domestic parcel delivery and international road services
- Nº2 in Portugal, France, Austria and Latvia
- Nº2 in parcel services in Europe







SEUR Now



1-2 hour time window from click

From 8:00 to 00:00





Send whatever you want, even food with temperature controlled requirements

Dedicated fleet and customer care





IT platform

Livetracking and SMS and e-mail confirmation







SUBSIDIARY FIRM







YOUNG TEAM AVERAGE 31 YEARS Y.O.





280 DRIVERS



OWN VEHICLES







440.000 deliveries in 2018



Predict





Predict

- DPDgroup is the first network offering Predict service in Europe
- Benefits: pre-warning, 1 hour time interval, live tracking and inflight options
- Available in 22 countries





Pickup





Pickup

Pickup Points in Europe

42,000

Countries covered by Pickup network

26



Parcels delivered per month through the Pickup network

6,500,000

Pickup points network 2018



Own pickup points

Collaboration Pickup Points





Our commitment DrivingChange™



"Dedicated to making every parcel we deliver carbon neutral, for all our customers,

Carbon neutral commitment

Smart urban delivery "Improving everyday urban life by giving greater delivery choices, while reducing our impact on the road"

"Bringing people together to support and build the communities we are closest to" Closer

Innovative entrepreneurship

"Sharing our expertise and entrepreneurial spirit to help local enterprise thrive"



Our commitment



1 Measure



Respire

KPI monitored quarterly on environmental impact and carbon footprint of our activity. Externally verified since 2012

1st

Company of our industry in the Platform of "Companies for energy efficiency"

2 Reduce



Reduction of GHG emissions per parcel

- Tour optimization for delivery vehicles
- Increase efficiency with Predict and Pickup
- Deployment of eco-fleet, fuel efficient & alternative solutions

Predict Pickup

-10,77%

of CO2 reduction per parcel by the end of 2016

3 Offset



Offsetting with Carbon credits

7 low carbon projects situated closer to our locations, 70% in Europe related to renewable energy and energy transition.

1st

CEP (Courrier, Express, Parcel) leader worldwide on the Voluntary market" 100% deliveries are Carbon neutral



Urban logistic



ALTERNATIVE FLEET



- ✓ Nissan e-NV200 (electric)
- ✓ Renault Kangoo (electric)
- ✓ Nissan leaf (electric)
- ✓ Dual-fuel transformed van
- ✓ FREVUE (won Low Carbon Road Transport Initiative of the Year Award)

+8%

Eco-fleet Annual Objective LNH (LNG,CNG and Mega-Trucks) Transform current fleet to CNG Include new eco-vehicles

INFRASTRUCTURE



- √ 14 Micro Depots
- ✓ Madrid, Barcelona, Valencia, Córdoba
- ✓ Our own stores used as hubs



Urban logistic



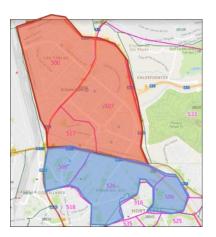
Eco-maps

Eco- means & vehicles



PROCESSES

Permanent Wave



TOOLS

Delivereasy Predict











1 "Bottle taps for a new life"



+ 1 million €
raised by recycling 5,000 tons
of plastic to help 155 children

4 Charity logistics



Charity logistics

2,000 tonnes in 10,000 shipments

3 Volunteer's Programme



+300 volunteers dedicating over 2,500 hours, 32% in hospitals



III SEUR

